

## Campaign update for all NSCHT staff – 20th May 2021

# Regroup Reflect Recharge

#### Your Response & Feedback Themes

As a reminder, you shared with us the 5 key themes to help you to regroup-reflect-recharge:

- Agile / flexible working practices protocols, support and guidance –
  emphasising choice, work / life balance, flexibility and flexible options, e.g. buying
  and selling leave, establishing new ways of working, MS Teams training, protocols
  and meeting etiquette.
- **Health & wellbeing focus & support** mindfulness / relaxation, health and wellbeing sessions (psychologist led), physical self-care, walking groups, interdepartmental sporting events, Trust choir, being kind to ourselves, post shift debriefs.
- Move away from the perceived 'always on' culture / ensure protected time / rest breaks – dedicated time for training and development, reduce / shorten meetings, reduce emails, reduce MS Teams meetings.
- Staff engagement & away days Fun, team building, virtual staff night quizzes and disco nights, team ramble, future direction & pace setting, ways of working, communicating, involving & engaging staff in managing pressures (acuity, staffing, vacancies), practical steps from survive 'fight fire' to where we want to be, walking & talking 121s.
- Estates & facilities review 'It's the small things' e.g. tea, coffee, water, juice & biscuits, arranging a space to take breaks together, on site shop, weekend café service, showers, changing rooms, staff rooms, clarity re. future place of work & timeframes office versus home working versus hybrid.

### **Quick wins actions underway**

We have started to review your feedback and here is a flavour of the actions that we are progressing:

- Detailed themes by directorate have been shared with Executive Directors and Associate Directors Managers for onward cascade to line managers to share with yourselves as part of implementing the directorate staff survey and people plans.
- Flexible working policy reviewed with staff-side at Trust Partnership Working
  Group on 10<sup>th</sup> May 2021 Whilst the revised policy progresses through the policy
  approval routes, in the meantime, the Trust is committed to Making the future of
  flexible working work for our NHS staff and you can see the existing policy by
  clicking here, alongside our Agile Working Policy here.





- Health & wellbeing workshops In addition to the staff support & counselling May workshops <a href="here">here</a>, including Rest well to live well: 7 types of rest, the team are offering a workshop called 'Weathering the Storm' that enables individuals to go through their own personal Regroup-Reflect-Recharge journey. Please contact the staff support counselling team for further details to arrange your session.
  - o Remember you can't pour from an empty cup top up your wellbeing
- Previous communications have highlighted the importance of staff being supported to take rest breaks and regular annual leave, including the additional thank you wellbeing days in order to help maintain their health and wellbeing and to have proper rest and recuperation - If managers are having any service needs challenges in accommodating this for you, they have been encouraged to link in with their manager and Associate Director.
- Listening into Action sessions took place in May 'MS teams Looking After Each Other: Mutual Expectations'.
- Our Connects leadership programme starting in June 2021 will help our leaders to be equipped with the skills in engaging our staff through difficult times as part of COVID-19 regroup, reflect & recharge activity.
- There is some practical guidance and tips for health and wellbeing conversations
   here, alongside our Trust RESPOND model including training which is available via
   LMS. RESPOND is our 7-step model for holding a health and wellbeing conversation
   which was developed in partnership with UHNM. Other health and wellbeing
   resources include an NHS Employers / HSE talking toolkit to reduce work stress
   (click here and here), alongside Uplifting resources chosen by NHS staff.
- Our Recruitment, Communications & Clinical teams have recently collaborated on a Band 5 Registered RMN Nurses promotional campaign, which is an example of involving our staff in addressing our staffing pressures.
- We have a 'Planning for our Future Service and People Needs' event scheduled for 26<sup>th</sup> May.

#### What will happen next?

Executive Directors and Associate Directors will continue to work with you to review your teams' Regroup-Reflect-Recharge ideas as part of defining and implementing the local directorate staff survey and people plans.



'Supporting each other and acting with kindness is the backbone of our outstanding organisation. We all know that we must now focus on how to maintain our excellent services whilst looking after our staff wellbeing. Understanding your thoughts and ideas is important for our next steps. So, thank you for getting involved with this campaign and watch this space for our next steps'

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Outstanding
Our journey continues...

