

# Outstanding

## Our journey continues...



# Sustainability

We will increase our efficiency and effectiveness through sustainable development:

Sustainability is about adopting a future-focused approach and we want to use the platform of the Sustainability Development Goals and the NHS commitment to a net zero health services to support the development our services and corporate functions become more economically, environmentally and socially sustainable.

We want to continue our proud record of financial success and support partners across our system to develop a new financial framework to support the emergence of Integrated Care Partnerships

Integral to this is our ambition to continue to develop our Research & Development capability and to empower staff to develop ideas in a structured way and provide more opportunities to share their innovative ideas.

We want to be at the forefront of digital transformation in mental health and will become “Digital by Choice” via the Trust’s Digital Strategy which will focus on developing the “digital patient” and deployment of technologies designed to share information effectively and safety with our partners.



## Executive Leads

Lorraine Hooper  
Chris Bird

## Non -Executive Leads

Russell Andrews  
Joan Walley

## How we will do it

- We will work with partners, such as the new NHS Chief Sustainability Officer and the Sustainability Delivery Unit to deliver the NHS’s commitments to reduce our emissions to net zero and achieve our pledge to reduce single-use plastic.
- We will ensure that our financial framework remains robust and resilient through the publication of a Long Term Financial Plan
- We will develop a Business Intelligence Strategy that describes how we work with our partners to ensure we make best use of all available information to make evidence-based decisions to improve healthcare.
- We will increase promotion and profile of the research contribution made to Combined by our consultants and medics, partnership with universities, student placements and research activities
- We will pursue opportunities for the channel shift of services onto digital platforms to augment traditional modes of delivery
- We will introduce digital technology to support remote and agile models of working to enable staff to communicate effectively
- We will ensure our cyber security is as robust as possible by implementing all mandated cyber security standards and where possible, advancing beyond those standards

## What success looks like

- Sustained delivery of financial plan
- Collaborative work with partners to ensure best use of resources
- CQC recognition for innovation/digital maturity
- Delivery of Research & Development commitments
- An improvement in our Digital Maturity Index score
- Progress towards achievement of Sustainability Development Goals