

REPORT TO

Date of Meeting:	13 April 2023		
Title of Report:	CEO Board Report		
Presented by:	Dr Buki Adeyemo, Chief Executive		
Author:	Claire Tallentire, Communications and Engagement Manager Liz Mellor, Director of Strategy and Partnerships		
Executive Lead Name:	Dr Buki Adeyemo, Chief Executive	Approved by Exec	<input type="checkbox"/>

Purpose of the report:			
Approval	<input type="checkbox"/>	Information	<input checked="" type="checkbox"/>
		Discussion	<input type="checkbox"/>
		Assurance	<input checked="" type="checkbox"/>
Executive Summary:			
<p>This report updates the Board on activities undertaken since the last meeting and draws the Board's attention to any other issues of significance or interest.</p> <p style="text-align: right;">**[Select return to make summary box larger]</p>			
Seen at:	SLT <input type="checkbox"/>	Execs <input type="checkbox"/>	Document Version No. 1
Committee Approval / Review	<ul style="list-style-type: none"> • Quality Committee <input type="checkbox"/> • Finance & Resource Committee <input type="checkbox"/> • Audit Committee <input type="checkbox"/> • People, Culture & Development Committee <input type="checkbox"/> • Charitable Funds Committee <input type="checkbox"/> 		
Strategic Objectives (please indicate)	<ol style="list-style-type: none"> 1. We will attract, develop and retain the best people <input checked="" type="checkbox"/> 2. We will actively promote partnership and integrated models of working <input checked="" type="checkbox"/> 3. We will provide the highest quality, safe and effective services <input checked="" type="checkbox"/> 4. We will increase our efficiency and effectiveness through sustainable development <input checked="" type="checkbox"/> 		
Risk / legal implications: Risk Register Reference	N/A		
Triple Aim: (Duty to have regard to wider effect of decisions)	<ol style="list-style-type: none"> 1. Health and wellbeing (including inequalities in health and wellbeing) <input checked="" type="checkbox"/> 2. Quality of services provided or arranged by both the Trust and other relevant bodies (including inequalities of benefits) <input checked="" type="checkbox"/> 3. Sustainable and efficient uses of resources by the Trust and other relevant bodies <input checked="" type="checkbox"/> 		
Sustainability:	<ol style="list-style-type: none"> 1. Reduce the environmental impact of health and social care in Staffordshire and Stoke on Trent <input checked="" type="checkbox"/> 2. Build a network of climate and sustainability champions across Staffordshire and Stoke on Trent <input checked="" type="checkbox"/> 3. Share learning and best practice <input checked="" type="checkbox"/> 		
Resource Implications:	N/A		
Funding Source:	N/A		
Diversity & Inclusion Implications: (Assessment of issues connected to the Equality Act 'protected characteristics')	There is no direct impact on the protected characteristics as part of the completion of this report.		

and other equality groups). See wider D&I Guidance		
Shadow ICS Alignment / Implications:	N/A	
Recommendations:	Board is asked to: To receive for information and assurance	
Version	Name/group	Date issued
1	Dr Buki Adeyemo, Chief Executive	30 March 2023

Chief Executive's Report to the Trust Board 13 April 2023

1.0 PURPOSE OF THE REPORT

This report updates the Board on strategic activity undertaken since the last meeting and draws the Board's attention to any other issues of significance or interest.

2.0 NATIONAL CONTEXT

As part of the Delivery Plan for recovering urgent and emergency care there continues to be a national ambition and emphasis on people receiving more and better care at home at the point of discharge from hospital, and this applies to all patients using hospital services. We know timely discharge of patients to improve patient outcomes and patient flow is key to being able to deliver this ambition. The requirements for our Trust is to ensure accurate and timely data on patients who are medically fit for discharge from our inpatient facilities and the opportunity to continue to work with both local authorities to ensure early discharge is facilitated via the Discharge Funding 2023/24..

The Department for Health and Social Care and NHS England have jointly launched a Cyber Security Strategy 2030. This sets out a vision for improved cyber resilience across services, better protecting data and enabling quicker response and recovery to ensure patient safety. The Trust is committed to adopting this vision and will monitor the opportunities over the coming months.

3.0 STAFFORDSHIRE AND STOKE-ON-TRENT INTEGRATED CARE SYSTEM

With the formal planning round near completion, the Trust has been part of the submission to NHS England on the Integrated Care Partnership (ICP) Strategy, the Joint Forward Plan and the Operational Plan 2023 – 2024. The situation across the NHS continues to be challenged with financial deficit and workforce supply being the biggest factor to delivery across some providers in our system.

4.0 OUR TRUST

'The Future of North Staffordshire Combined Healthcare NHS Trust' – Our Strategy 2023 - 2028 will be published this month, and we are excited and motivated by our strategic aims of Prevention – Access – Growth and we will continue to embed this throughout our plans over the next 12 months. I offer a special thank you to everyone who has been involved, our staff and wider stakeholders, for your contribution to that work.



I, alongside other members of the Board and senior staff, was delighted to welcome Sir Julian Hartley, Chief Executive, NHS Providers to Harplands Hospital last month. Sir Julian visited Ward 6 for older people with complex needs associated with dementia, the Crisis Care Centre, the new ward in development as part of Project Chrysalis and even took part in a Virtual Reality demonstration of delirium training



3.1



All Age Wellbeing Portal adult online referrals now live.

As part of our digital transformation offer, I am very pleased to see that adults and adults with learning disabilities are now able to self-refer to Combined Healthcare's All Age Wellbeing Portal, an online facility for people seeking support and advice for their mental wellbeing.

Similar to the young people's online referral process on the Portal, the referral can be made directly by someone or on behalf of someone.

Co-production of our Quality Improvement (QI) offer

Combined Healthcare and Midlands Partnership NHS Foundation Trust (MPFT) recently came together with a group of service users and partner organisations to discuss how the two trusts could co-produce their Quality Improvement (QI) offer.

This work is now under development with these stakeholders, and there will be further updates as the QI co-produced offer progresses.



Inspiring Combined: Innovation and Improvement conference

I am looking forward to the Trust's face-to-face Inspiring Combined: Innovation and Improvement conference on 10 May 2023 at Yarnfield Conference Centre, with workshops and presentations from keynote speakers. Further details will be announced soon.

3.2



Senior staff appointments

I am pleased to share Natalie Larvin, Nurse Consultant has been appointed as the Clinical Director for the Trust's Acute and Urgent Care Directorate. Also, Elke Henson, Advanced Nurse Practitioner, will start in her post this month as the Trust's Independent Prescribing Lead.

Virtual Wellbeing Week

It was brilliant to see so many colleagues engaged in the recent Staffordshire and Stoke-on-Trent Integrated Care System's Virtual Wellbeing Week event. Staff from Combined Healthcare also delivered sessions at the event. This popular event was also promoted widely across Trust corporate communication channels, to encourage our own workforce to attend.

NICE guidance contribution from Combined

Rachel Bullock, Clinical Director, Specialist Directorate, has recently been working as an expert commentator with NICE (National Institute for Health and Care Excellence), with Combined's ADHD pathway being included as evidence. The report she contributed to is entitled ['QbTest for the assessment of attention deficit hyperactivity disorder \(ADHD\)'](#).

Lincoln speaks at leading UK health IT event

Well done to Lincoln Gombedza, Community Learning Disability Nurse, who shared his work and experiences at the recent Digital Health Rewired conference in London, a leading UK health IT event. Lincoln represented Combined Healthcare at the 'Influencing Policy: Shared Decision-Making Councils' session.



3.3



Sustainability Group

Our Sustainability Group is delivering many advances across the Trust. A sustainability launch event will take place at Harplands Hospital this month, with a tree planting, stalls and much more. Attendees will also have the chance to make their 'Green Pledge' at the event.

The Trust celebrated the awareness campaign Global Recycling Day to highlight the steps it is taking to further improve recycling across our sites, and will be supporting Earth Day and Stop Food Waste Day also later this month.

3.4



Lord-Lieutenant of Staffordshire unveils Veteran Aware plaque

Combined Healthcare is proud to be signed up to the Armed Forces Covenant and has recently received accreditation awarded by the Veterans Covenant Healthcare Alliance (VCHA).

I was very proud, alongside other members of Board and senior staff, to recently receive the Lord-Lieutenant of Staffordshire at Harplands Hospital, where he unveiled the new Veteran Aware plaque which was awarded to Combined Healthcare following the accreditation.

Also welcomed at the event were David Woods, the regional lead for VCHA and John Henderson, Chief Executive Officer of Staffordshire County Council, alongside veteran representatives.





World Autism Acceptance Week activities

Colleagues from Combined Healthcare recently supported an Annual Health Check roadshow, held during World Autism Acceptance Week, for service users with a learning disability or autism, carers and families, held at Port Vale F.C. The roadshow aimed to increase the knowledge and awareness of annual health checks, with stalls on the day providing information on health awareness and community engagement.

The Trust's Combined Ability Network (CAN), the staff network for people with disabilities, long term health conditions and neurodiversity, also met during the week to discuss autism and neurodiversity, and support network colleagues and raise awareness with wider staff by sharing information and resources in the Trust's internal communications.

Ramadan

Harplands Hospital has been supporting service users observing Ramadan by providing milk, water and dates to accompany the meals at sundown and before sunrise. Guidance to colleagues on supporting others during Ramadan has also been issued through the Trust's corporate communication channels.

4.0 Conclusion

I end this report by saying a huge thank you and well done to all, for the work you have done and what you have achieved over the past few months.

