

REPORT TO PUBLIC TRUST BOARD

Date of Meeting:	9 th May 2024		
Title of Report:	CEO Board Report		
Presented by:	Dr Buki Adeyemo, Chief Executive		
Author:	Claire Tallentire, Communications and Engagement Manager Kerry Smith, Interim Chief People Officer		
Executive Lead Name:	Dr Buki Adeyemo, Chief Executive	Approved by Exec	<input type="checkbox"/>

Enc 3

Purpose of the report:			
Approval	<input type="checkbox"/>	Information	<input checked="" type="checkbox"/>
Consider for Action	<input type="checkbox"/>	Assurance	<input checked="" type="checkbox"/>

Executive Summary:

This report updates the Board on activities undertaken since the last meeting and draws the Board's attention to any other issues of significance or interest.

Seen at:	SLT <input type="checkbox"/> Execs <input type="checkbox"/>	Document Version No.	1
Committee Approval / Review	<ul style="list-style-type: none"> Quality Committee <input type="checkbox"/> Finance & Resource Committee <input type="checkbox"/> Audit Committee <input type="checkbox"/> People, Culture & Development Committee <input type="checkbox"/> Charitable Funds Committee <input type="checkbox"/> 		
Strategic Priorities (please indicate)	<ol style="list-style-type: none"> Growth - We will commit to investing in providing high-quality preventative services that reduce the need for secondary care <input checked="" type="checkbox"/> Access - We will ensure that everybody who needs our services will be able to choose the way, the time, and the place in which they access them <input checked="" type="checkbox"/> Prevention - To will continue to grow high-quality, integrated services delivered by an innovative and sustainable workforce. <input checked="" type="checkbox"/> 		
BAF / Risk / legal implications: Risk Register Reference	<ol style="list-style-type: none"> We will provide the highest quality, safe and effective services <input type="checkbox"/> We will attract, develop and retain the best people <input type="checkbox"/> We will actively promote partnership and integrated models of working <input type="checkbox"/> We will increase our efficiency and effectiveness through sustainable development <input type="checkbox"/> <p>Any Risk/legal implications: (please reference if any)</p>		
Sustainability:	<ol style="list-style-type: none"> Reduce the environmental impact of health and social care in Staffordshire and Stoke on Trent <input checked="" type="checkbox"/> 		

	2. Build a network of climate and sustainability champions across Staffordshire and Stoke on Trent <input checked="" type="checkbox"/> 3. Share learning and best practice <input checked="" type="checkbox"/>	
Resource Implications:	N/A	
Funding Source:	N/A	
Diversity & Inclusion Implications: (Assessment of issues connected to the Equality Act 'protected characteristics' and other equality groups). See wider D&I Guidance	There is no direct impact on the protected characteristics as part of the completion of this report.	
ICS Alignment / Implications:	N/A	
Recommendations:	Board is asked to receive for information and assurance	
Version	Name/group	Date issued
1	Dr Buki Adeyemo, Chief Executive	3 May 2024

Chief Executive's Report to the Trust Board 9 May 2024

1.0 PURPOSE OF THE REPORT

This report updates the Board on strategic activity undertaken since the last meeting and draws the Board's attention to any other issues of significance or interest.

2.0 NATIONAL CONTEXT AND UPDATES

Community mental health survey 2023

The Care Quality Commission (CQC) has published its annual community mental health survey 2023, which asks people who use NHS community mental health services in England about their experiences of care. 53 providers of NHS mental health services participated, including North Staffordshire Combined Healthcare NHS Trust, with 14,770 people responding across England. The Trust had a response rate of 22% (the national average was 20%). The survey had 33 key questions and the Trust scored 'about the same' as other NHS mental health providers, with one question 'better than expected' and one question 'worse than expected' when benchmarked nationally. The full analysis and improvement plan will be presented to the Quality Committee for assurance.

The Economic and Social Costs of Mental Ill Health – new report

A new report commissioned by the NHS Confederation's Mental Health Network and delivered by the Centre for Mental Health has revealed the economic and social costs of mental ill health in England. The total cost in 2022 was £300 billion, through research and evidence published in ['The Economic and Social Costs of Mental Ill Health' report](#). The report will inform our approach to future planning and work on health inequalities as part of our strategy.

3.0 STAFFORDSHIRE AND STOKE-ON-TRENT INTEGRATED CARE SYSTEM (ICS)

SEND inspection report

A report from an [Area SEND inspection of Stoke-on-Trent Local Area Partnership led by Ofsted and the Care Quality Commission \(CQC\) has recently been published](#). The report highlighted that for children and young people with special educational needs and disabilities (SEND) in Stoke-on-Trent '...there is a city-wide determination that they will get the support they need to thrive.' Ofsted highlighted five key areas for improvement which has been assessed by the city council and Staffordshire and Stoke-on-Trent Integrated Care Board (ICB) and an improvement plan agreed. The Trust is working with all partners to support this improvement and is a member of a number of meetings and forums which will enable change to happen for these children, young people, families and practitioners.



2024/25 planning and finances

On 26 April 2024 at an Extraordinary Trust Board meeting, the Board signed off the financial plan for the year. The NHS is financially challenged in 2024/25 with Staffordshire and Stoke-on-Trent Integrated Care System (ICS) having a deficit of £90m. The ICS has reduced its deficit by £49m compared to the previous plan submission; this includes £40m of stretch savings schemes with work ongoing to develop detailed savings plans across 6 agreed programmes of work.

Combined Healthcare has a balanced financial plan for 2024/25 which is predicated on delivering at least £5m of savings which equates to 4% of turnover. The Trust has also accepted a share of the additional £40m stretch savings target of £1.4m, the plan is for this target to be re-distributed across the system throughout the year as the 6 programmes of progress.

4.0 OUR TRUST

The Annual Accounts were submitted on time and our external auditors, Grant Thornton, have started their review process with a view to completing the audit in June 2024. The annual report and accounts will be presented at the Trust's Annual General Meeting (AGM) in September 2024.

4.1



Step On results for 2023-24

Combined Healthcare delivers the successful Step On NHS Service in collaboration with Midlands Partnership University NHS Foundation Trust (MPFT). The service, which recently celebrated its 10th anniversary, has released its annual statistics for 2023-24. The team received 716 referrals and engaged with 914 new clients, supporting 253 people into paid employment.

4.2



Long service recognised at Combined

The Trust is looking forward to celebrating the long service of our next cohort of colleagues who will be reaching significant working milestones within the NHS. They will be joining us for afternoon tea at Port Vale F.C. later this month in this year's celebration event.





4.3



Sustainability update

We are committed to sustainability and carbon reduction, aiming to decrease our Trust's impact on the environment whilst providing outstanding patient care and working environments. Sustainability also forms one of the key enablers in the Trust Strategy 2023 – 2028.

The Trust has launched 'Proud to be Green', a 12-month communications campaign to increase engagement and sustainability action amongst staff. The campaign is split into quarters, with each quarter shining the spotlight on two areas of focus for the Trust to deliver zero carbon by 2040.

For World Earth Day, the Trust partnered with Stoke-on-Trent City Council's service Growthpoint to create a duck sculpture made entirely of recycled materials for this year's theme of 'Planet vs. Plastic'. The plastic had been donated by wards at Harplands Hospital and Growthpoint, who have encouraged staff, patients and members to consider collecting recycled materials to contribute instead of throwing them away.



4.4



Maternal Mental Health Awareness Week

Maternal Mental Health Awareness Week was recently marked at Combined Healthcare with the Trust's Lotus Service raising awareness of the week and its offer through a series of activities. The service hosted a stand at Royal Stoke University Hospital's maternity and visiting maternity wards, a drop-in to County Hospital's maternity team, as well as attending the Just Family CIC group to offer emotional support. There was also a coffee and cake drop-in at The Bridge Centre for all current and former Lotus Service service users.

Eid Mubarak and Vaisakhi

Combined Healthcare's Sutherland Centre recently celebrated Eid with a lunchtime event. Staff wore traditional dress and shared food and gifts with colleagues who had been celebrating Eid with their families. The Trust's ENRICH (Equality Network for Race Inclusion and Cultural Heritage) Network also recently celebrated Vaisakhi at a special online event, with guest speakers who shared their expertise and stories.

Staffordshire Veterans Support Network event

Colleagues from Combined Healthcare attended the recent Staffordshire Veterans Support Network (SVSN) event, held at the Staffordshire Chambers of Commerce Festival Park. This inaugural event by SVSN was an opportunity for veteran reservists and their families to connect with valuable resources and for local organisations to support, with Combined Healthcare in attendance to signpost to mental health services support for veterans.

5.0 Conclusion

The Trust now focuses on implementing its operational plan for 2024/25 alongside the wider vision of our Trust Strategy 2023-2028. Challenging times are ahead, but we continue with our commitment to delivering an outstanding service for our patients, families and carers.

